

November 10, 2025

Dear Exeter Community,

I am thrilled and honored to serve Phillips Exeter Academy as the 17th principal. I am thankful to the Trustees for the faith and trust they have extended to me, and I am moved by the tremendously warm and enthusiastic welcome my family and I have received from the Exeter community so far. I feel particularly grateful and fortunate to follow Principal Rawson in this role, as he has led Exeter with devotion, effected bold and courageous change, and placed students at the center of his tireless efforts.

While I have delighted in the Phillips rivalry since the age of fourteen, I appreciate that the fierce competition reveals and celebrates a shared commitment to excellence, non sibi, and the tremendous potential of young people. Exeter's core values resonate deeply as they framed my learning as a student, aligned my compass as I pursued a career in education, and created a scaffolding for my personal and professional ambitions. My teachers, mentors, and coaches modeled that marrying goodness and knowledge creates a meaningful life of feeding curiosity with discipline and imagination and promotes daily habits of kindness, gratitude, and generosity. My peers, colleagues, and students have instilled in me the conviction that getting to work with young people is a joyful privilege and communities of youth from every quarter yield richer and more engaging learning.

I am a learner and teacher who has always loved school. Every September for the past forty-five years, save two years when I was about to have babies, I have celebrated the possibility and promise that a new school year brings. I am a daughter, mother, sibling, and partner; my family and friends mean the world to me; I love them fiercely. I am the 3rd of 4 children to two parents whom I adore, the mother of four awesome sons, the aunt to 13 rad nieces and nephews, and the partner to the kindest person I know. If I had an extra hour in my day, I would spend it in the garden or on a trail with my husband and our dogs. I am a team player who is drawn to thorny challenges, collaborative endeavors, and audacious goals, keenly aware of how much more you can accomplish when you build positive team culture and momentum around shared mission.

I delight in young people: they are the source of my optimism and the very best part of my work. Learning from and partnering with brilliant and dedicated educators motivates and inspires my daily efforts. I love that Harkness requires every participant to be responsible to each other, exchange ideas with respect and humility, and clarify perspectives through active discourse. I am eager to sit at Exeter's Harkness tables and learn with and from students and teachers in this engaging, collaborative, and generative context. The critical thinking skills developed and sharpened through Harkness will serve our Exeter community as we navigate the dynamism of the current moment.

In the years ahead, as we honor a century of Harkness and our 250th birthday we get to celebrate together our rich history and promising future. My first responsibility is to be a student of this place and its people. To the folks on campus, I cannot wait to sit with you in the dining hall, walk the

paths with you, join you for class, practice, and rehearsal, cheer with you on the sidelines, and host you in my office and in Saltonstall House. To the alumni community, families, and friends around the world, I am so looking forward to visiting with you and learning about your sustained connection and commitment to this extraordinary school. I could not be more ecstatic to join this adventure and journey with you.

With much gratitude, optimism, and enthusiasm,

Jenny